

# Manyara Regional Civil Society Network



## ANNUAL REPORT 2018

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MACS-NET ANNUAL REPORT 2018

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## List of Abbreviations

<b>AGM</b>	<b>Annual General Meetings</b>
<b>BAPACE</b>	<b>Babati Paralegal Center</b>
<b>CBOs</b>	<b>Community Based Organizations</b>
<b>CDP</b>	<b>Capacity Development Plan</b>
<b>CSOs</b>	<b>Civil Society Organizations</b>
<b>CV</b>	<b>Curriculum Vitae</b>
<b>DC</b>	<b>District Commissioner</b>
<b>DC</b>	<b>District Council</b>
<b>DCDO</b>	<b>District Community Development Officer</b>
<b>FAFO</b>	<b>Fahamu Foundation</b>
<b>FBOs</b>	<b>Faith Based Organizations</b>
<b>GBV</b>	<b>Gender Based Violence</b>
<b>HALISO</b>	<b>Hanang Community Liberty Supporters Organizations</b>
<b>IR</b>	<b>Intermediate Results</b>
<b>KLHA</b>	<b>Kiteto Legal and Humanity Aid Organization</b>
<b>LSF</b>	<b>Legal Service Facility</b>
<b>M&amp;E</b>	<b>Monitoring and Evaluation</b>
<b>MACSNET</b>	<b>Manyara Region Civil Society Network</b>
<b>MBNP</b>	<b>Mwanzo Bora Nutrition Program</b>
<b>MPAC</b>	<b>Mbulu Paralegal Aid Center</b>
<b>NGOs</b>	<b>Non-Government Organizations</b>
<b>OYE</b>	<b>Opportunity for Youth Employment</b>
<b>PSGs</b>	<b>Peer Supporting Groups</b>
<b>PU</b>	<b>Paralegal Units</b>
<b>RMO</b>	<b>Regional Mentor Organization</b>
<b>ROCA</b>	<b>Rapid Organization Capacity Assessment</b>
<b>SELA</b>	<b>Simanjiro Citizen empowerment and Legal Assistance</b>

<b>TC</b>	<b>Town Council</b>
<b>TZS</b>	<b>Tanzanian shilling</b>
<b>USAID</b>	<b>United State Agency for International Development</b>
<b>VET</b>	<b>Vet nary Doctor</b>
<b>YLEs</b>	<b>Youth Led Enterprises</b>

## **Acknowledgements**

MACSNET Secretariat appreciates the support from its Members, the Board of Directors as well as core project partners and the good working relations with the government through its ministries, departments and other Government agencies including Regional Secretariat, District councils, Prime Minister's Office and TAMISEMI. Furthermore, we recognize the support from our core partners including Legal Service Facility, SNV/SDC, USAID under Feed the Future Global Health Initiative and TAHA

During 2018, MACSNET collaborated with organizations and community groups in Manyara to work on the challenges facing poor and vulnerable groups within the region, specifically women and children. We would like to mention all paralegals and paralegal units in the region (Babati paralegal unit, Hanang paralegal unit, Simanjiro paralegal unit, Mbulu paralegal unit, Kiteto paralegal units) for their tireless supporting to the needy community on their rights. Other organization outside the region where MACSNET is a member had also extended their support towards achieving our results, these includes Policy Forum, Tanzania Human Right Defenders Coalition, Partnership for Nutrition in Tanzania and Tanzania Directors Forum.

## CHAPTER ONE

### 1.1 INTRODUCTION

Manyara Region Civil Society Organizations Network(MACSNET) is a registered platform of Civil Society Organizations originating and operating in Manyara Region. The Network was registered in 2007 under NGO's act with registration number 09 NGO/1385. The Organization envisions a Community with Sustainable Development in Manyara Region' by facilitating substantial development of a community through **capacity development, promotion of Human rights, enhancement of good governance, and Networking**. The Network is guided by the five core values.

- ✓ Team work
- ✓ Transparency
- ✓ Integrity
- ✓ Commitment
- ✓ Professionalism

In realizing its 2018-2020 strategic plan, MACS-NET has implemented some activities which contributed to attainment of its results in terms of output and outcomes at different levels. However, they are expected to contribute in attaining its 4 objectives derived from the following four Key focus areas;

- ✓ Capacity Development
- ✓ Enhancement of Human Rights
- ✓ Enhancement of good governance
- ✓ Organizational Development.

## 1.2 Executive Summary

This is annual report covering all activities implemented by MACS-NET secretariat in collaboration with its members and other stakeholders from January to December 2018 focusing on its 2018-2022 strategic plan. The programs implemented in this reporting period are confined into three programmatic areas which are; 1) Enhancing quality, capacity and sustainability of district paralegal units in Manyara region, 2) Mwanzo Bora Nutrition Program (MBNP), and 3) Opportunities for Youth Employment (OYE).

In this reporting period, MACS-NET under Opportunity for Youth Employment (OYE) project conducted several capacity development initiatives to support Youth Employment initiatives like training on business development skills, Career guidance, internship as well as formation of Youth Led Enterprises.

Under Legal aid and Legal education initiatives, MACSNET extended its support to individual paralegals as well as paralegal organizations aiming at creating conducive and reliable environment in which legal aid and legal education will be provided to various clients and enhance easy accessibility of justice to citizens. The support was in form of various capacity building activities to paralegals including trainings on Organizational Development, project planning and management, resource mobilization and financial management which was delivered to almost 200 paralegals from all six districts of Manyara region.

Under the Mwanzo Bora Nutrition Program (MNBP) major interventions included supporting the establishment of small home garden and small animal keeping with in the community, cooking demonstration to health facilities, mobilizing pregnant and lactating mothers to take vegetables and to attend clinic early and encourage using iron folic acids (FeFoL).

2018 marks the end of first year to MACS-NET in implementing its Strategic Plan. The strategic plan provides a roadmap through which MACSNET would execute its mandate and deliver on its objectives as stipulated in it. However; its implementation is also guided by the resource mobilization plan through which important resources to implement the planned interventions are planned for.

In the reporting period MACSNET started implementing its Resource Mobilization plan for 2018-2022 as an enabling tool towards accomplishing organization strategic plan. The Organization developed the annual resource plan in which all activities meant to support fund raising of the organizational resources were planned. Purpose of the Resource Mobilization Strategy therefore is to ensure there is adequate resources to support implementation of network activities. The strategy aims to mobilize approximately TZS 7.7 billion within five years. This funding is expected to be mobilized from member organizations, development partners, local philanthropy, partners, local government authority and individuals.

Furthermore, for this reporting period, the organization launched its second edition newsletter (**Manyara region Legal Aid news**) through which different stakeholders had an opportunity to access different information about the organization and implementation status of its legal aid and education component of the project.

## CHAPTER TWO: IMPLEMENTATION STATUS

As stated above, implementation of the projects under the reporting period was aligned and reflected in the five years strategic plan (2018 – 2022). For that reason, this section explains in detail what was planned in terms of objectives, and how it was addressed in terms of activities implemented.

**2.1 Strategic Objective 1:** Improved capacity to members and partners in governance, programming and management support by 2022.

### **Strategic Action 5: Strengthen capacity of members in Project Planning and Management**

In the reporting period, MACS-NET commissioned training to paralegal unit leaders and staffs aiming at imparting them knowledge on effective project planning and management. The training was conducted for three days to 24 participants from 6 paralegal units where every organization was represented by two board members and two executives (coordinator and treasurer). The output of training was increased ability to prepare annual plan for legal education interventions and project proposals that will be submitted to donors.



*MACS-NET Executive Director explaining the meaning of a project to participants*

### **Strategic Action 6: Develop members capacity in Financial Management**

MACSNET conducted three days financial management training which brought together all finance staff and paralegals unit leaders who are responsible in managing finances. The training was done timely

whereby it involved discussion on audit findings from auditors where all findings as regards to financial control and systems were presented and discussed jointly between participants as a way of getting experience from each other on the best ways of avoiding such mismanagement. At the end of the training there was an agreed principles and guidelines that will be followed by all units in order to increase their performance in managing grants.

### **Strategic Action 7: Improved members capacity in resource mobilization and management**

MACS-NET commissioned resource mobilization training which brought in all unit coordinators, treasurers and 2 leaders who could bring in more expertise and support in the resource mobilization. The training was held for three days and 24 participants from all units attended the training which was timely as it was coincided with a call for funding application from the Foundation for Civil Society. For practical purposes during the training all units decided to use the FCS funding templates and design their relevant projects where facilitators provided technical guidance and mentorship during the proposal development. All units developed their proposals and send them to FCS for review one unit (BAPACE) have managed to pass through the final stage of being subjected to final assessment (due diligence).



*FAFO (on the left) and MPAC (on the right) teams developing their FCS funding proposals during the training*

### Strategic Action 10: Support, Coordinate and Manage Youth employment program Initiatives

During the reporting period, MACS-NET under the Opportunity for Youth Employment program (OYE) had different interventions which aims at improving Youth skills and knowledge towards self-employment through enterprise Development and management. Under the project MACSNET supported youth through training in Business Development Skills to 117



Youth. The training aimed at imparting essential skills to Youth in terms of marketing, record keeping, group management, Entrepreneurship skills, saving skills, leadership skills, self-reliance and how to prepare business plan

Likewise, MACSNET subjected youth on career guidance to job seekers aiming at imparting essential knowledge and skills to youth seeking for jobs in an agriculture market chain linkages. At the end of the exercise 130 Youth were coached on how to develop good curriculum vitae and job application letters. Under the same initiatives, MACS-NET managed to connect 60 youth to other enterprises for internship programs, where some got connected to solar companies, some to poultry production companies, some to rabbit production and value chain addition companies while others were connected to pig production companies.



*OYE Youth feeding their chicks soon after receiving the chicks as a startup kit*

**2.2 Strategic objective 2:** Increased access to justice and protection of human rights to at least 75% of poor and vulnerable groups in Manyara region.

**Strategic Action 11:** Capacity building of 6 paralegal units in negotiations, advocacy, lobbying, litigation, access to information, monitoring, documenting and reporting about widespread and systematic violations of land-related rights in the context of 'land grabbing' and climate change.

In this reporting period, under Enhancing Quality, Capacity and Sustainability of district paralegal units program, MACSNET conducted a 5 days refresher training to active paralegals from 6 organizations in Manyara region; this training came out to respond the current need of the government to have paralegals who are conversant with a Legal Aid Act of 2017 and its 2018's regulations. During this training, paralegals were refreshed on litigation such as land issues, human rights and other legal related fields. The activity improved paralegals capacity and reinvent their confidence in providing legal services in Manyara region.



*Group discussion on institutional dispute settlement*

**Strategic Action 12:**Conduct annual paralegal Forums.

In the reporting period, MACSNET organized a 2 days annual paralegal forum which was attended by 103 participants with an interest of influencing access to justice for all in particular women. The Forum brought together participants from all 6 Districts and in every district key stakeholders were invited including; paralegals, Government representatives (DCDO, Social Worker, Police gender Desk), FBO leaders, religious, traditional leaders and representatives from media. During the session there was various presentations from paralegal units, representatives of district Council, and representatives from the police gender desk as well as from MACSNET as a mentor organization. Presentations focused on major achievements in terms of changing in beneficiaries’ behavior, attitude and practice, challenges experienced during implementation, networking created, suggestions for further improvement. The forum resulted to increased level of networking among stakeholders, improved skills on how to effectively provide legal aid and education, increased knowledge on how to improve organizational development and revamp stakeholders’ motivation towards the intervention to promote justice for all in Manyara region.

**Strategic Action 13:** Building capacities of HRD's and facilitating their access to international support and regional human rights mechanisms as well as improving their visibility in national, regional and international fora and regional events.

From 20<sup>th</sup> to 22<sup>nd</sup> October 2018, a team of Tanzanian CSO's representatives including **MACSNET Coordinator** attended the NGO Forum to discuss and deliberate on the state of human rights in African states where by the deliberations were presented to the African commission on Human and People's right sessions which started from 23-27th, October 2018, to seek redress and further follow up. Among eighteen CSO's from Tanzania which were represented in the sessions in Gambia, three were LSF partners who was also sponsored by the Legal Service Facility to attend the session's one of them being MACSNET coordinator.

During the sessions LSF participants had a lot of issues on human rights in general to learn, experience sharing with other human rights organizations from African states, creation of networks and linkages with other NGO's as well as getting clear picture on how the African Commission works in relation to its decisions and enforcement of the same in ensuring redress and restoration of peoples and human rights in African states. Some of the human rights issues which were discussed and resolutions presented to the commission includes **enhancing Democracy and good governance, elimination of corruption, restoration of civic space, application of various conventions** signed by the state at local level as well as effects of ongoing civil war in African countries on human rights.



*MACSNET coordinator during the 63<sup>rd</sup> ACHPR session*

As a member country, Tanzania also had an opportunity to read Statement on the state of shrinking civic space in Tanzania before the members of the 63<sup>rd</sup> Ordinary session of the African Commission in which

we also had an opportunity to attend. After the meeting as a country, Tanzanian delegates had some important lessons to learn as follows.

- ✓ There are high practice of human rights violation in most of the African states which in one way is a result of poor democracy, rule of law and accountability. However, in war prone states like Sudan, Ethiopia, Eritrea and Egypt the violation of human right is even more evident and the effects are very high especially to vulnerable groups like children, women and elderly. While this is happening to some countries some neighboring countries where these groups could seek asylum and get residence, have not ratified the Banjul declaration and hence have lots of restrictions to the war victims who are suffering from effects of the war.
- ✓ It is only about 25% of African states which have fully ratified and implemented domestically the African Charter on Human and people's right. This is highly caused by poor Democracy, Governance and rule of law which is being perpetuated by corruption.  
The poor application of the charter is as a result of political will. Most of African political leaders especially the head of states have no political will to act on it to defend their powers and personal gains.
- ✓ If Civil Society Organizations is a powerful mechanism to ensure African Human right mechanism are adopted and implemented at country level, then there is a need of strengthening CSO's voice and promote advocacy, lobbying and networking among human rights NGOs, for promotion and protection of human rights in Africa, and particularly Tanzania.
- ✓ Tanzania, as a country, ratified and signed different conventions, protocols and charters related to protection and provision of various kinds of human rights to its citizens which are attached to women's, youth, children and disabled. Generally as Tanzania CSO's we do not have a clear mechanism of monitoring its implementation at country level to see the status of their implementation.



*Tanzanian Delegates in group picture with Ghambian Chief Justice who has worked as CEO for International Court on Tribunal in Arusha for 12 years. He was very happy to meet with people from Tanzania.*

**Strategic Action 16: Support legal Aid work in 6 paralegal Units in five District councils**

MACSNET supported provision of legal services in all 6 district organizations; this has been done through various coaching on high advanced cases in paralegal level. Periodically, MACSNET has supported units in terms of cases to deal with, whether a case need referral or not, modalities of dealing with a certain kind of case and how to maintain database of legal aid interventions.

Basically legal aid service was provided to clients who approached paralegal offices as well as individual paralegal to seek legal support as a result of increasing awareness through legal education and other means. In this case legal education creates demands of citizens to seek support from paralegals on their daily legal problems. Moreover; during the reporting period paralegals continued doing some referrals to other related right based institutions.

According to statistics, Babati District have performed well in this period as compared to other districts followed by Mbulu Rural. Such performance is attributed by the approach used to provide legal education (commemoration and radio) something that creates awareness and demand for clients to seek for paralegal assistance in their offices as well as outside the office.

**Strategic Action 17:** To prepare and air monthly live and recorded radio programs to sensitize and empower victims of violation of human rights in rural and urban areas.

The organization conducted this activity through recording, airing and live program through which the testimonies from the victims who have realized their rights have been used. During the live program, normally there was feedback in terms of phone calls from any beneficiary where some important clarifications and education was provided. The radio programs were conducted jointly between MACSNET and paralegals and in this activity the community was also legally empowered on other legal issues. The activity also went hand in hand with collection and documentation of success stories from the testimonies.

**2.3 Strategic Objective 3:** 75% of elected and non-elected Leaders in 7 Councils embrace good Governance in their decisions and actions towards public resources by 2022.

**Strategic Action 23:** Facilitate members to participate in district development plans and budget in 7 Councils

Periodic reminding and supporting members to attend the budget stakeholders' sessions in all councils in every year is part of and assumed role by MACSNET management. Members also participates in other joint activities including stakeholders consultative meetings at district level, budget meetings and other periodic and ad hock meetings between CSO's and councils.

**2.4 Strategic Objective 4:** Increased Organizational performance from 50% to 80% through staff development, member's access and use of information and strengthening of systems by 2022.

**Strategic Action 29. MACSNET governance system strengthened**

#### **Staff Development**

For the reporting period, MACS-NET embarked on various initiatives to improve performance of its secretariat staff who will enhance efficiency and effectiveness when implementing various programs. During the period almost all the staff members had participated in various trainings, seminars, workshops and other capacity building sessions for the purpose of improving their skills and knowledge for effective and efficient service delivery. MACS-NET legal and MEL officers attended paralegal refresher ToT training organized by Ministry of Constitution and legal affairs and Facilitated by

Tanganyika Law Society, Major issues delivered included Introduction to law, Land Laws, Criminal laws, civil laws, Employment and Labour relations, Government structure and law-making process, Contract laws, Office practice and management and dispute resolutions. Additionally MACSNET MEL officer attended a training the Results-Based Monitoring, Evaluation and Learning was organized and funded by the Legal Services Facility. The training was organized to respond and reflect to current process of measuring performance of grantees; including the new grant modality, of which is focusing on managing results. The training was run by Mzumbe University through the Directorate of External Linkages and Community Engagement.

The main objective of the training was to build and strengthen LSF and its grantees in terms of their skills, competencies and abilities to institutionalize result-based management system for realizing desired legal aid program results. More specifically, the training intended to equip the training participants with common knowledge and skills that will enable having focus on the common goal to result-based management approach, comprehensive review of grantees' Log-frames and M&E tools, and define and refine indicators at result levels before rolling out of the new result-based monitoring and evaluation system.

On the other hand MACS-NET Social worker who is coordinating a Opportunities for Youth Employment (OYE) project attended an induction and capacity development workshop which was organized by SNV and to attend on the major issues related to the expansion and strengthening of the intervention in Manyara region.

Furthermore MACS-NET nutrition officer attended a two days Nutrition workshop organized by TAHA in October 2018, major issues discussed being induction to the project titled "vegetable for all" project supported by TAHA, improving skills and techniques for vegetable preparation through cooking, good methods of vegetable preservation. She also participated in Multisector Nutrition steering committee learning workshop that was facilitated by Babati Town Council.

MACSNET coordinator attended various strategic workshops and meetings which was organized by its partners (donors, umbrella organizations where MACSNET is a member as well as Government entities). One of them is a meeting of the high-level management (Directors and board members) of LSF grantees which was held in the beginning of the year for 3 days in Dodoma. Generally, the purpose of the meeting was to ensure that feedback on the analyzed data collected from the program implementation through its stakeholder is shared, matters that emerges from the past Programme implementation are

discussed, and future deliberations are made to increase access to Justice for all in particular for Women.

Through this meeting, the high-level leaders got to know the direction and priorities of the LSF for 2018 which are also linked up with other national access to justice priorities. This further act as a reminder to issues that are very important for the project implementation that need to be considered.

### **Resource mobilization**

One of the daily role of the MACSNET management is resource mobilization through different modalities to support in organizational performance as stipulated in its five years resource mobilization plan. During the reporting period, MACSNET management managed to fund raise through different ways, one of them being through proposal development. During the year management managed to develop a total of 7 new proposals to donors. While 5 was addressed to donors who called for funding proposals in a competitive way, two of them were calling from the donors who are still funding some programs in the organization as an extension and additional programs. At the end of the financial year 3 donors were satisfied with the proposal idea and agreed to enter into partnership with MACSNET. Opportunities for Youth Employment is the initiative which is implemented by MACSNET with support from SNV/SDC, the project which was an extension of the earlier project which phased out in August 2017. While the previous project was implemented in Mbulu district, currently this project is implemented in Babati district for six months, from December 2018 to May 2019.

Also MACSNET managed to get additional project from the Legal Facility additionally to the original contract for supporting community to transform socio cultural barriers to end FGM in Manyara region. This is one year project (March 2019 – February 2020) and will be implemented in Hanang' district council.

“Vegetable for all” project is another funding opportunity from Tanzania Horticultural Association where by MACSNET entered into agreement to support community in increasing vegetable production, preparation and consumption in Babati district Council and Babati Town council.

### **Management meetings**

For the reporting period, MACS-NET convened three management meetings and major issues discussed being transformation of MACSNET from being network to service delivery organization, MACS-NET sustainability in terms of having its own office and expansion of community services, strengthening of organizational systems and structures eg financial management systems, alignment and adherence to

organizational policies for increasing organizational performance, review and assess the organizational project progress and any advice/amendment that could be done as a result of implementation status and organizational capacity assessment as a whole.

### **Board meetings**

During the reporting period the organization managed to hold three out of its normal four meetings a year. This was due to the fact that the final quarterly meeting was not held as MACSNET was already getting into the final process of being transformed from network to the service delivery organization. However, in all meetings the key and important discussions were around transformation of MACSNET to the service delivery organization, modalities and handling of the transformation, policies and systems of a new organization, governance and leadership structures as well as operational modalities. In line with that, board also had several discussions pertaining reframing and renaming of the regional Network as per the NGO registrars' recommendations. Finally during the year all preparations and actions towards the reforms were under way and would be accomplished early 2019.

### **Strategic Action 30: To strengthen and perform Monitoring, Evaluation and Learning system.**

#### **Strengthen and perform Monitoring, Evaluation and Learning system.**

MACS-NET strategic plan (2018-2022) is accompanied by a log frame that provides guidance on how to design monitoring and evaluation system. The M&E system provides feedback on program implementation and performance. Furthermore, for the reporting period, MACS-NET developed online user-friendly data collection tool for district paralegal units where by a system provides a chance to district paralegals to collect data on legal aid and legal education and upload it to the system for approval. The system provides an effective way for data analysis and interpretations than before. However, MEL department had established and developed a tool which will be used to collect all the data from across the organizational projects. The tool will be finalized by a new MEL officer as the one responsible left the organization in December 2018.

## **CHAPTER THREE: KEY LESSONS, CHALLENGES AND RECOMMENDATIONS**

This chapter explains key lessons, challenges and recommendations encountered on various interventions carried out by MACS-NET secretariat in 2018.

### **3.1 LESSON LEARNT**

- ✓ Conducting annual paralegal forum is a best way to connect paralegals among themselves and a way of exchanging their experience towards the project implementation,
- ✓ Youth in most remote areas are not so much productive because they have limited knowledge to the opportunities around them, and yet their confidence to take the opportunities is limited as they do not have proper skills.
- ✓ Use of school pupils in the Nutrition interventions brings in more results as compared to when dealing with pregnant and lactating mothers.
- ✓ Youth are very dynamic and courageous so when given capacity in terms of startup kit and proper management they normally have great commitment and participation to the income generation activities.

### **3.2 CHALLENGES**

- ✓ During implementation of legal aid and education project, some of clients didn't want their names to appear in the registration form which ends up affecting performance of the project basing on number of people reached.
- ✓ Time limit; time shortage affected the some activity implementation especially training of paralegals where the module which is supposed to be delivered for three weeks is done for one week only.
- ✓ Some units are located in the remote areas with no communication and network accessibility. This affects the way paralegals deliver the information to MACSNET due to network and communication barriers.
- ✓ Culture and taboos especially, which are centered to girls like demanding them to stay home doing domestic chores rather than participating in economic development activities leads to a low participation of female youth in OYE project compared to male youth hence leaving girls behind in poverty alleviation.
- ✓ Family interference in YLEs issues prompted conflicts among members of the youth led groups which negatively affects project performance.

### **3.3 RECOMMENDATIONS**

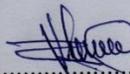
- ✓ LSF see the possibility of providing field facilities especially camera to paralegal units for better evidence during reporting.
- ✓ Paralegal units to use off line reporting system to remove inconveniences especially in areas where there no accessibility of internet services.
- ✓ LSF see the possibility of reinforcing TLS training to community leaders (all levels) since community leaders are primary stakeholders across paralegal units and
- ✓ Training of paralegals to replace drop out should be done early to amplify the legal aid interventions.
- ✓ Local leaders and parents should be involved effectively at the beginning of the project so as to avoid unnecessary dropout of youth during project execution.
- ✓ Continuous mentoring and coaching to Youth in YLEs issues is vital for project sustainability

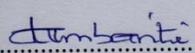
# Annex 1: FINANCIAL REPORT

M/S Manyara Region Civil Society Organizations Network(MACNET)  
Audited Financial Statements for Period 1<sup>st</sup> January 2018 to 31<sup>st</sup> December 2018

## STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31ST DECEMBER 2018

Revenue	Notes	2018	2017
Grants for the current year	2	391,568,938.00	593,949,020.00
Other Income	3	7,759,663.88	33,743,415.35
Deferred revenue Brought forward		163,928,718.76	139,138,363.51
Deferred revenue carried forward		(160,331,898.21)	(163,928,718.76)
<b>Total Income</b>		<b>402,925,422.43</b>	<b>602,902,080.10</b>
<b>Expenditure</b>			
General fund - Expenses:	4	6,060,705.00	21,835,947.00
LSF Project - Expenses	5	229,534,112.63	145,107,130.60
MbNP- BBT TC Expenses	6	28,011,204.89	103,818,749.00
MbNP-HANANG DC Expenses	7	52,118,629.91	115,711,766.00
SNV - OYE Expenses	8	87,200,770.00	207,430,397.50
Tanzania Communication & Development Centre (TCDC)		-	8,998,090.00
<b>Total Expenditure</b>		<b>402,925,422.43</b>	<b>602,902,080.10</b>

  
 ..... Date 15/4/2019  
 Executive Director

  
 ..... Date 15/4/2019  
 Chairperson



## Our partners.



Netherlands

Development

Organisation